

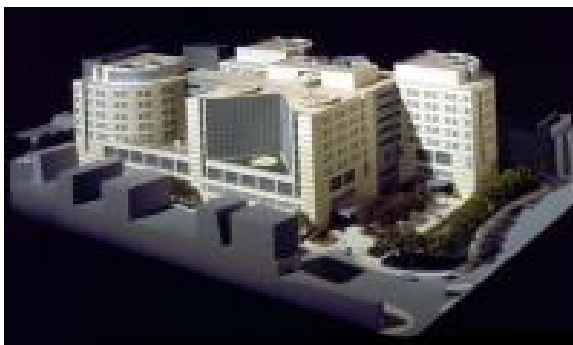


## **B R O C H U R E**

& Statement of Qualifications

- *Construction Management*
- *General & Electrical Contractors*
- *State Certified 'SBE'*

*Member CMAA, ASME, ASCE*





## FIRM OVERVIEW

Hospital Renovations Solutions 'HRS' is a full-service construction management firm whose primary focus is the planning and construction of medical healthcare, lab and pharmaceutical facilities. The genesis of this specialty group of professionals was the increasing need in a booming healthcare industry for specialists with a keen understanding and a commitment to facility improvements and expansions of hospitals.

Our goal is to assist, right from the beginning in site assessment, planning, cost analysis and logistics, design and engineering team selection, as well as contractor selection.

Some of the many services we have provided in the past include Project & Program Management, Construction Management Services, Pre-construction Services, Phasing Analysis, Project Scheduling, Budgeting & Cost Tracking, Conceptual and Design Progress Estimating, Constructability Reviews, Value Engineering, Construction Administration, Design & Engineering Management and Move Management.

The diversity and experience of our key staff is the cornerstone of our success. We are credentialed architects, engineers, general and electrical contractors, estimators, and scheduling professionals.

HRS is a wholly owned subsidiary of Baker Design & Construction Management, Inc., and is a woman and minority owned business. We are a State certified Small Business enterprise and are members of the CMAA, ASME and ASCE.

HRS has its primary offices in Van Nuys, California.

## KEY STAFF

### **Cary B. Baker, Managing Principal & Co-Founder**



Cary's technical, creative and managerial experience spans over 38 years, both here and abroad. Over the years, his work has been profiled in many prestigious journals and magazines. Cary has consulted in both the domestic and international markets, where his combined strengths in architecture, construction and management have produced award-winning results for numerous prominent organizations.

He has written business plans and pro formas for investors in the early planning stages of major real estate developments, valued well in excess of one billion dollars. Cary has managed the design and construction process of major high-rise projects, medical institutions, courthouses, major port projects, rail transit facilities, airline terminals, automated pharmacies, clinical laboratories, educational facilities, high-rise hotels, theme parks and regional malls, to name a few.

Cary earned a Bachelor of Science in Mechanical Engineering from California State University Northridge. He went on to achieve a Master of Architecture from the University of Southern California, and is currently finishing a Master of Business Administration at Pepperdine University.

**Maxyne Lam**  
**Managing Principal & Co-Founder**



Maxyne manages the day-to-day activities of Hospital Renovations Solutions including marketing, sales, business development and general office and staffing issues.

As a former inspector for the Los Angeles County Department of Health Services, she has spent just under ten years inspecting the construction of new food service facilities, enforcing code compliance for one of the strictest municipalities in the nation.

Maxyne has a keen understanding of the construction language and process. Prior to working in the field, she performed plan check reviews, on a broad range of food facility types including wholesale manufacturing, hospitality and retail.

She has also worked with the USFDA performing medical device inspections at hospitals and other medical establishments.

Maxyne graduated from the California State University, Northridge with her Master's degree in Environmental Occupational Health and an undergraduate degree in Business Management.

**Brian Williams AIA, Senior Construction & Project Manager**



Brian brings over 35 years of architectural and construction experience to HRS. His impressive resume includes work on many prominent public works landmarks, both here and abroad. Some of these projects include medical institutions, skilled nursing facilities for the CDVA, airports, colleges, high-rise complexes, museums, libraries, hotels, high-speed monorail transit systems and more.

Brian is a resident expert in architectural design, code interpretation and engineering management with significant OSHPD experience. In the field, as a senior level CM, his expertise is unparalleled.

He holds both an undergraduate and postgraduate degree in architecture and is a licensed architect as well as a licensed general contractor.

**David Friedman AIA, Senior Construction & Project Manager**



David has over 35 years of experience as a licensed architect and general contractor having spent much of that time in real estate development. Over the years he has personally managed the design and construction of numerous commercial projects, including medical facilities and medical office buildings.

David has been a key investor in many of his real estate development undertakings and has an owner's awareness when it comes to the practicality of design and implementation. Apart from being a consummate designer, David is an invaluable CM expert with an eye for detail.

**Robert C. Gibbons, Senior Construction & Project Manager**



Bob brings over 30 years of construction experience to our organization. Originally from the UK, Bob has had extensive experience in the construction of Medical Facilities for the CDVA, Hospitality, High-rise, Educational Facilities, Museums, Casinos, Power Plant, Refineries and more. He has a strong background in large-scale Mechanical installations having supervised the construction of numerous high profile installations for both private and public works entities. Bob is a licensed general contractor and holds an Engineering Technology degree from a London institute.



**James Breslin, Senior Construction & Project Manager**



Jim possesses more than 35 years experience in construction management and project engineering. Over the years, he has managed project engineering staff in the process of submittal and shop drawing review and correction, tracking RFI's, managing document control and change order processing and negotiation. He has performed complex constructability reviews on large public works projects, successfully interacting with architects, engineers, owners and municipalities. After relocating to California from New York, Jim spent a number of years working for J.A. Martin & Associates, Structural Engineers where he sharpened his skills and knowledge of large steel structures such as stadiums and high-rise projects. Since then, Jim has spent much of his career in the management of field operations on some of the largest projects in the nation. Jim is known for his keen eye for detail and has subsequently saved millions of dollars for prominent clients over the years, recommending the implementation of innovative technologies, methods and materials. Jim has OSHPD experience on the UCLA Santa Monica Orthopedic Replacement Hospital.



**Randy Sall, Senior Construction & Project Manager**



Randy has over 20 years experience in the construction industry. He has worked in various roles such as Project Manager, Construction Manager, Superintendent, Estimator, Laborer, Electrician, and Carpenter. His experience also includes managing all phases of construction including conceptual pricing, preliminary budgeting, value engineering, job buyout and subcontractor coverage, structural upgrades, submittal approval, material and labor management, information researching and processing, change order and claim negotiation, project close-out and bottom line financial management. Randy has also been responsible for negotiation with architects, engineers, contractors, managing cost control, contract administration, tenant improvements, coordinating with regulating and zoning agencies, creating and managing schedules, submittals and inspection.

## **Will Tinsley, Project Engineer**



Will has over 18 years experience in the construction industry. He has worked in various roles such as Project Engineer, Assistant Construction Manager, Superintendent, Estimator, Electrician, and Carpenter. His experience also includes managing various phases of construction including conceptual pricing, preliminary budgeting, value engineering, job buyout and subcontractor coverage. He has managed the RFI and Submittal approval process, including change order review and claims negotiations. He has also been responsible for negotiation with architects, engineers and contractors, managing cost control, contract administration, tenant improvements, coordinating with regulating agencies, creating and managing schedules, submittals and inspections.

**Kristina Lam, Project Engineer**



Kristina is an experienced Quality Assurance professional who, before joining HRS has had an opportunity to test her skills on one of the most complex medical healthcare facilities in the nation, the LAC+USC Medical Center Replacement Project. There she was tasked with managing the day-to-day team correspondence and project document control. Her responsibilities included reviewing, recording and processing RFI's, submittals and other important project communications for the Diagnostic and Treatment Building, Central Plant and Final Site Teams.

## PROJECT EXPERIENCE

### Client & Project List



### [CDVA, DGS & URS Corp., Los Angeles \(PM/CM Services\) 2009](#)

#### **State of California Department of Veterans Affairs - VA Homes Lancaster & Ventura County (Construction \$60M Combined Cost)**

HRS, a wholly owned subsidiary of Baker Design & Construction Management, Inc. provided professional construction support services for two 65,000 square foot extended care VA facilities, one in Lancaster and one in Ventura, California. Both facilities were built to Skilled Nursing Facility standards and were OSHPD approved. The California Department of Veterans Affairs & the Department of General Services for the State of California were the Client. URS requested that Baker Design & Construction Management, Inc. provide professional management services including the processing of RFI's, submittals, constructability reviews and the general oversight of the architectural, engineering and construction administration process.

Reference Name: Louis Koff, Administrator, California Department of Veterans Affairs  
Address: 6150 Van Nuys Blvd., P.O. Box 3202, Van Nuys, CA 91406-3202  
Phone No.: (o) 818/7421752 (c) 760/8021819 email: [louis.koff@cdva.ca.gov](mailto:louis.koff@cdva.ca.gov)



**JE Jacobs / Los Angeles County (PM/CM Services) 2003-2006**

**LAC+USC Medical Center Replacement Project (\$1 Billion)**

HRS, a wholly owned subsidiary of Baker Design & Construction Management, Inc. provided PM/CM services as a full-time consultant to JE Jacobs and the County of Los Angeles on a monthly services agreement. Some of these services included managing subcontractor claims, disputes and negotiations, value engineering, as well as negotiations with the general contractors, McCarthy / Clark / Hunt (MCH), over issues such as change orders, cost estimating, scheduling, projected man-power loading, evaluation and response to fragnets, narratives and constructability reviews. Additionally, this firm provided management for an exclusive team known as the "Red Team" whose responsibility was to oversee activities of all project PM/CM teams. The first phase of this project is scheduled to open in May of 2008.

Reference Name: Jacob Williams, Assistant Deputy Director LACDPW  
Address: 900 South Freemont Ave., 5<sup>th</sup> Floor, Alhambra, CA 91803-1331  
Phone No.: 626/300-2300 [jjwillia@ladpw.org](mailto:jjwillia@ladpw.org)



**Tutor-Saliba-Perini (Change Order Mgmt. & QA/QC Mgmt.) 2002 – 2004**

**UCLA Medical Center (\$800M)**

HRS, a wholly owned subsidiary of Baker Design & Construction Management, Inc. provided construction management services at the UCLA Medical Center and Santa Monica Orthopedic Replacement Hospitals representing the general contractor. This firm provided on-site change order management services as well as QA/QC management services on a monthly services agreement, negotiating change orders and claims issues directly with UCLA Cap Programs, Turner CM and URS.

Reference Name: Mark Henderson, Vice President, Tutor-Saliba-Perini  
Address: 15901 Olden Street, Sylmar, California 91342  
Phone No.: (818) 362-8391



**Tutor-Saliba-Perini (Change Order Mgmt. & QA/QC Mgmt.) 2002 – 2004**

**UCLA Santa Monica Orthopedic Replacement Hospital (\$250M)**

HRS, a wholly owned subsidiary of Baker Design & Construction Management, Inc. provided construction management services at the UCLA Medical Center and Santa Monica Orthopedic Replacement Hospitals representing the general contractor. This firm provided on-site change order management services as well as QA/QC management services on a monthly services agreement, negotiating change orders and claims issues directly with UCLA Cap Programs, Turner CM and URS.

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**Amgen – Newbury Park, CA (Biotechnology Lab) 1995**

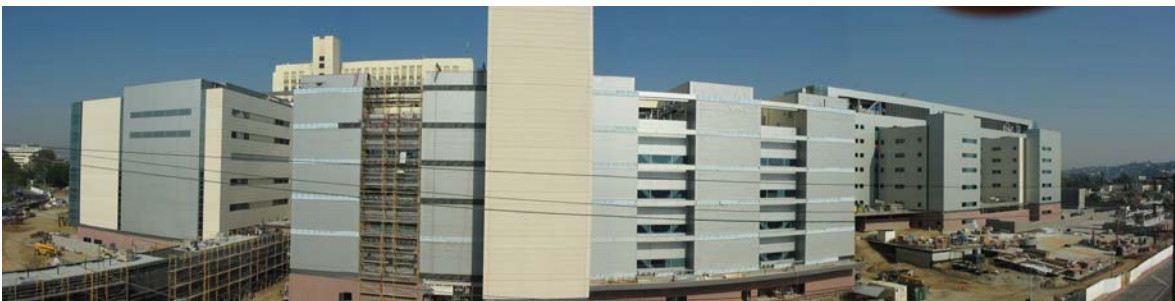
**Amgen – Epogen Biotech Lab Expansion Bldg 6 / Office Expansions  
Bldg's 7 & 15**

Baker Design & Construction Management, Inc. provided construction management services at Amgen's Newbury Park Facility for the expansion of its primary biotechnology facility that manufactures Epogen. EPOGEN (r) is indicated for the treatment of anemia associated with CRF, including patients on dialysis (ESRD) and patients not on dialysis. This firm provided on-site management of the architect and engineers related to the facility design as well as producing progress costing for the entire scope of work. BDCM assisted Amgen in assembling and bidding the documentation package. We also assisted Amgen in the selection of the general contractor and provided on-going CM services which included, in part, RFI & Submittal review and routing as well as Change Order management and QA/QC management services.

BDCM also provided similar services for the complete renovation of Amgen's corporate office facilities at Buildings 7 & 15.



## LAC+USC Medical Center Replacement Project Panoramics



17216 Saticoy Street, Ste 318 Van Nuys, CA 91406-2103  
Main: (866) 576-9929 Ext-1 Fax (866) 468-8933 URL: [www.hospitalrenovations.com](http://www.hospitalrenovations.com)  
[info@hospitalrenovations.com](mailto:info@hospitalrenovations.com)



## LAC+USC MEDICAL CENTER REPLACEMENT PROJECT



**View toward new Inpatient Tower – Future 724 Beds**



**Deck Pour – New Inpatient Tower**

## LAC+USC MEDICAL CENTER REPLACEMENT PROJECT



**View of Base Isolators of Diagnostic & Treatment Building**



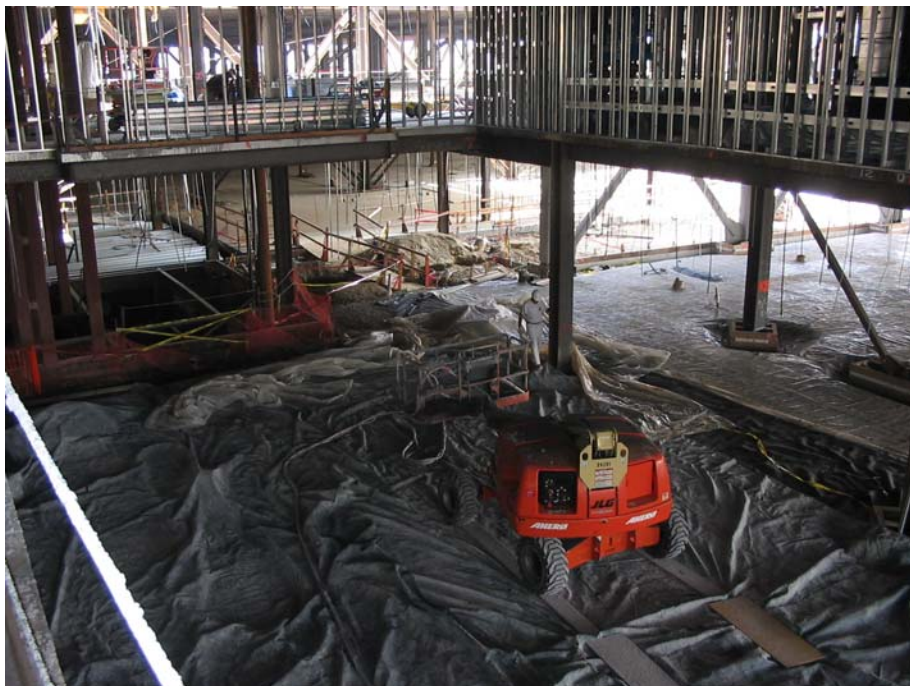
**Med Gas Shutoff Valves**



## LAC+USC MEDICAL CENTER REPLACEMENT PROJECT



### Linear Accelerator Rooms



### Lobby at Outpatient Department Building

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## LAC+USC MEDICAL CENTER REPLACEMENT PROJECT



**Phillips CT Scanner Installation**



**Varian Acuity Verification & Simulation Installation**



## LAC+USC MEDICAL CENTER REPLACEMENT PROJECT



**GE Light Speed VCT Scanner Installation**



**GE Signa MRI Installation**



## LAC+USC MEDICAL CENTER REPLACEMENT PROJECT

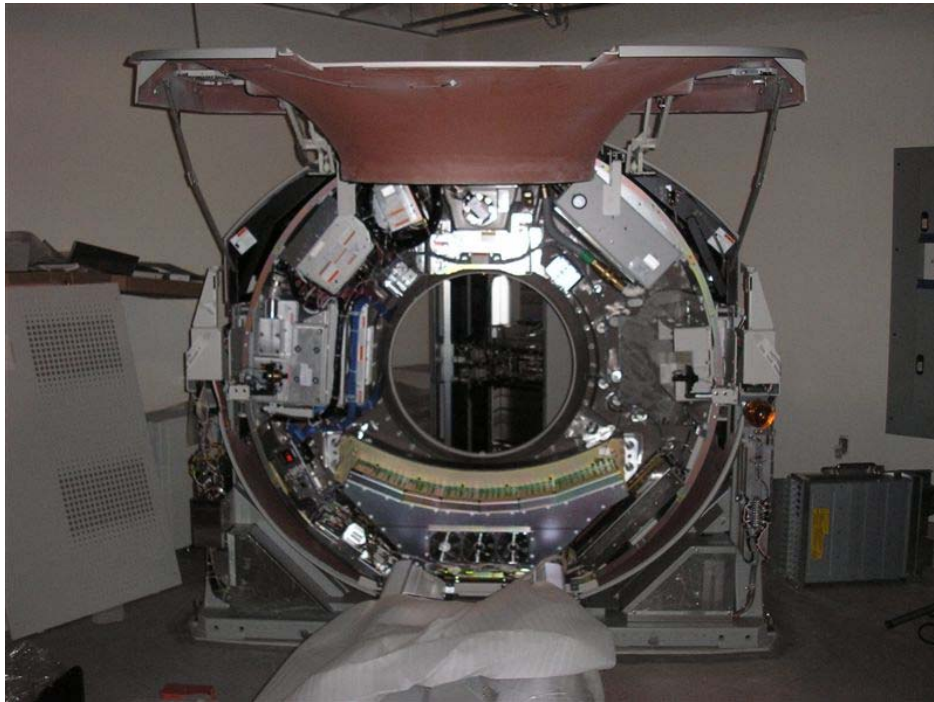


**Cardio Angiography Suite Installation**



**CT Room – Radiology Installation**

## LAC+USC MEDICAL CENTER REPLACEMENT PROJECT



### CT Equipment Prep & Installation



### Surgical Angiography Suite

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## LAC+USC MEDICAL CENTER REPLACEMENT PROJECT



### **Surgical Angiography Suite**

## LAC+USC MEDICAL CENTER REPLACEMENT PROJECT



### **Surgical Angiography Suite**



## LAC+USC MEDICAL CENTER REPLACEMENT PROJECT



**Resuscitation Room**

## LAC+USC MEDICAL CENTER REPLACEMENT PROJECT



**Trauma Room - Radiology**

## LAC+USC MEDICAL CENTER REPLACEMENT PROJECT



**OR – Surgical Suite**



**Medical Surgery Exam Room**



## LAC+USC MEDICAL CENTER REPLACEMENT PROJECT



**Linear Accelerator Installation in Progress**



**Linear Accelerator Installation Complete**

## LAC+USC MEDICAL CENTER REPLACEMENT PROJECT



### Crane Delivery of MRI

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[info@hospitalrenovations.com](mailto:info@hospitalrenovations.com)

## LAC+USC MEDICAL CENTER REPLACEMENT PROJECT



**MRI Delivery through Window**



**Using “Come-Along” to Retrieve MRI from Crane Pad**



## LAC+USC MEDICAL CENTER REPLACEMENT PROJECT



### Surgical Angiography Suite



### Philips SKYLIGHT - Gantry-Free Nuclear Camera Installation

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## LAC+USC MEDICAL CENTER REPLACEMENT PROJECT



**Philips SKYLIGHT - Gantry-Free Nuclear Camera Installation**



## SERVICES

### ***“Practical Solutions to your Expansion Needs”***

*HRS is capable of providing any of the following services individually or in any combination thereof in order to meet the requirements of your contract and to achieve the desired outcome.*

- **Site Assessments**
- **Project Feasibility**
- **Project Cost Analysis**
- **Develop Business Plan / Pro forma**
- **Construction Management**
  - Conduct Regular Meetings with General Contractor
  - Review, Process & Route Contractor's RFI's
  - Review, Process & Route Contractor's Submittals
  - Manage all Communications & Document Control
  - Change Management - Change Order Analysis & Negotiation
  - Review Contractor's Master & Monthly Schedule Updates
  - Reply to Monthly Schedules with Fragnets and Narratives
  - Track Cost Loading & Man-Power Loading as Relates to Schedule
  - Manage Architectural / Engineering C/A Team Replies to GC
  - Manage A/E Additional Services Agreements for Owner
  - Manage Inspectors of Record & Review Daily Inspection Reports
  - Manage Contractual Issues, Claims & Disputes on behalf of Owner
  - Manage Scope Changes
  - Provide Timely Recommendations to Owner
  - Review & Approve Schedule of Values for Payment to Contractor
  - Manage QA/QC
  - Manage Project Closeout
- **Program Management**
- **Project Management**
- **Pre-Construction Services**
- **Phasing Analysis**
- **Project Scheduling (Design & Construction)**
- **Budgeting & Cost Tracking**
- **Conceptual & Design Progress Estimating**
- **Constructability Reviews**
- **Value Engineering Services**
- **Construction Administration**
- **Design & Engineering Team Management**
- **Code Research & Analysis**
- **Liaise with Municipalities**
- **Move Management**